Good afternoon.

I would like to take the opportunity to highlight two items below:

- 1. As a reminder, there will be an open session on Thursday, Feb. 8 from 3 4:30 p.m. with me and available members of the executive team in the Atkinson Room. We will use this time to answer questions and listen to the University community. In response to questions received about the topics to be discussed at tomorrow's meeting, I would like to take the opportunity to highlight two slides I've attached from an EAB presentation for presidents that shares thoughts about future priorities for higher education institutions. Although any topics can be raised and discussed tomorrow, I thought these slides might serve to spur ideas and conversation.
- 2. We continue to transition from the 2017-2023 strategic plan to our 2 strategic initiatives through 2026 (strategic enrollment & campus culture/external messaging). These findings regarding the review of our mission/vision/values and the October open sessions on the two initiatives have been posted to our website. They can be accessed by visiting https://www.frostburg.edu/about-frostburg/strategic-plan-2018-2023/index.php and selecting the Campus Input October 2023 side tab. I encourage the campus and shared governance groups to review the findings. They will also be a topic at an upcoming University Advisory Council.

I hope the spring semester is off to a successful start for all.