

Dear Bobcats,

I want to extend my heartfelt appreciation to the FSU community for your collective participation in this week's Middle States site visit. The team's preliminary findings addressed many facets of the University, provided a holistic acknowledgement of the great things that FSU is doing and will help us navigate a successful and sustainable path forward for Frostburg.

Today was the culmination of years of collaboration among our faculty, staff, students and the administration, which is a testament to the collective leadership, diligent work and laser focus put forth preparing our final self-study document.

I want to give a special shout out to our committee co-chairs - Dr. Sara-Beth Bittinger, Dr. Sudhir Singh and Mrs. Sara Wilhelm. Without their leadership and guidance our success would not have been possible. I would also like to thank Al Delia, who has been a tenacious supporter of the reaccreditation process.

And finally, I would be remiss if I didn't recognize the leadership and dedication of Dr. Nowaczyk in preparation for FSU's reaccreditation - I have no doubt he would be as proud of you as I am.

Again - thank you and congratulations, Bobcats! I look forward to continuing to live our mission alongside you as we provide the best educational opportunities for our students moving forward.

With FSU Pride,

Darlene Smith